

2023 ANNUAL REPORT



MESSAGE FROM OUR PRESIDENT & CEO



Dear Friends,

In a typical corporate annual report, the financial bottom line tells the story of how good the year was for that corporation. While fiscal stewardship is important to our sustainability, too, our bottom line is measured a bit differently. For us, we prioritize metrics like how many people were able to be served, how much food was received and distributed, or the nutritional value of our inventory.

For us, the fiscal year that ended on June 30, 2023, was a year characterized by the word "more." A few of the year's highlights expressing that concept were:

- We served nearly 5,000 more people than the previous year
- We distributed 1.5 million more meals than the previous year and 626,000 more than any year in our history
- We supported the enrollment of 60% more Supplemental Nutrition Assistance Program (SNAP) benefits recipients, yielding 134% more meals for SNAP recipients than the previous year
- We benefitted from 761 more hours of volunteer service than the previous year

This data points to a good year in many ways because it shows increased service to our community. The data also highlights the challenges faced in the year, though. That increased level of service demonstrates an elevated need within the community that we had to respond to, meaning tens of thousands of our neighbors face the stress caused by economic pressures. That increased service also comes at a cost to the organization, driving up our annual expenses and putting a strain on staff and volunteers. An example of this is that the audited value of our donated and purchased food inventory climbed almost \$3.1 million over the previous year, a significant jump in expenses.

Sustaining the levels of service that we achieved in the past fiscal year will not be easy, but if community circumstances demand it, we want to be able to respond. People like you power our ability to respond, so I hope you will unite with us to ensure our response remains consistently strong.

As I look back on this year of extraordinary service, I know it was made possible by the concerted effort and generous support of extraordinary people. Thank you for being among those who invested your resources, heart, and soul in our mission. Simply put, you helped us feed more people who turned to us in their time of need. I hope you agree with me that ensuring we feed those neighbors is a very satisfying bottom line!

Sincerely,

Dan Maher
President & CEO

2023 Board of Directors						
Carol Garland <i>Chair</i>	Jackie Palmer Vice Chair, Secretary	Jeremy Bullock <i>Treasurer</i>				
Frank Cirioni	Allen Bareford	Paul Covill	Duke Storen			
Member	<i>Member</i>	Member	<i>Member</i>			
Leslie Martin	Steve Rollins, Sr.	Adam Eidson	Calvin Taylor			
Member	<i>Member</i>	<i>Member</i>	Member			
Betsy Mason	Johnny Powell	Tamara Robinson	Brian Williams			
<i>Member</i>	<i>Member</i>	Member	<i>Member</i>			

WHO WE ARE & WHAT WE DO

The Fredericksburg Regional Food Bank is the largest organization in the Central Rappahannock River Region, working to solve hunger. We do this by partnering with 235 community organizations operating 338 food assistance programs in Caroline County, the City of Fredericksburg, King George County, Locust Grove, Spotsylvania County, and Stafford County – and distributing food directly into hard-to-reach areas. **Last year, the FRFB helped more than 46,000 people access healthy food.** That's 11% of our region's mothers, fathers, sons, daughters, sisters, brothers, and grandparents.



MEMBER AGENCY OF



WHERE OUR FOOD COMES FROM

Government - 22%

Surplus food that is subsidized by the government and distributed to children and families in need.

Producers - 7%

Truckloads of food donated directly by companies that have excess product available.

Farmers - 2%

Farm fresh foods donated by local growers.

Purchased - 22%

Food purchased by FRFB to ensure a consistent supply of items our partners most want and need.

Retailers - 41%

Food that no longer meets stores' strict guidelines for peak freshness, but is still good to eat.

Food Drives - 6%

Donations from community members like you who collect nutritious food for those who need it.



HOW WE DO IT



FOOD ASSISTANCE PARTNERS

Our Food Assistance Partners work across the region to offer food from the FRFB to neighbors in need; these partners include faithbased organizations, food pantries, schools, group homes, emergency shelters, senior programs, and meal centers.

FFFDING FAMILIES



MOBILE PANTRY

We distribute nutritious food directly from a refrigerated truck in rural and low food access areas.



ORDER AHEAD

OrderAhead is the newest program of the FRFB. It provides the convenience of online ordering and choice from a menu of options.



FRESH MARKET

Fresh produce and other highly perishable foods are distributed to families in high need areas.

FEEDING SENIORS



CSFP BOX

We provide income-qualified seniors with a box of groceries each month, along with recipes and nutrition education materials.

FEEDING CHILDREN



SUMMER FEEDING

We provide healthy meals and snacks in the summer at sites that include faithbased organizations, libraries, and community centers.



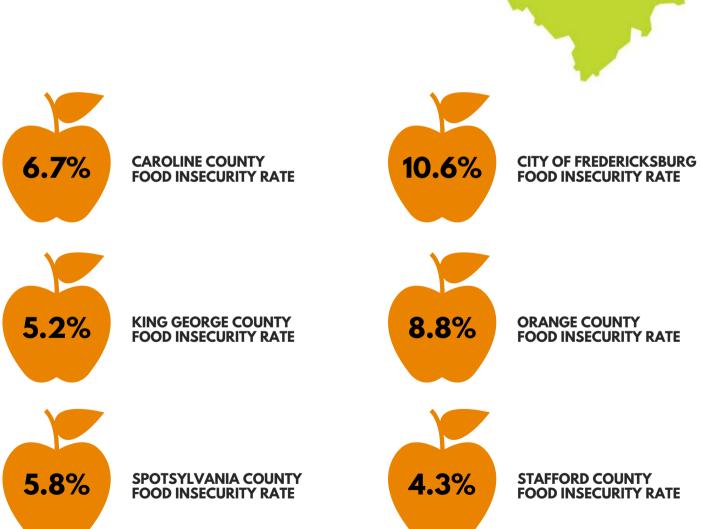
SCHOOL PANTRY

School-based pantries provide convenient access to nutritious food for children and their families.

FOOD INSECURITY

Food insecurity is defined as a lack of consistent access to enough food for every person in a household to live an active, healthy life. This can be a temporary situation for a household or can last a long time. Food insecurity is one way we can measure how many people cannot afford food.





POST-PANDEMIC CAPACITY GROWTH

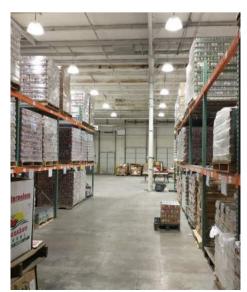


One of the contributing factors to our increased service within the community during the past fiscal year was the infusion of pass-through grant funding through the Virginia Department of Housing and Community Development's Block Grant. These resources are an outcome of COVID relief funds being administered by VDHCD that were designated for food distribution and capacity building for food banks. In aggregate, we were granted \$2.25 million to be expended between 2022 and 2024



These significant funds provided a powerful impact on us and our network of community partner pantries by helping us add needed infrastructure enhancements for our facilities and food supplies for our warehousing. Once the funds are fully expended, we will have purchased nearly \$850,000 worth of food commodities for distribution and spent approximately \$1.4 million on equipment to solidify our infrastructure and the infrastructure of our network of pantries.

Among the enhancements these funds provided that will have long-term effects is purchasing two box trucks and two vans engaged in transporting food products. These additions to our fleet have both given us extra capacity and allowed us to replace older vehicles which in turn were able to be shared with pantries in need of a vehicle for food transport.



These funds also allowed our network of pantries to benefit from purchasing 94 refrigerator and freezer units that enable them to receive additional chilled and fresh food commodities from us. Through that enhancement, they can provide healthier food to those they serve and contribute even more to community health. Similarly, we have been able to apply funds toward the installation of two walk-in freezers and two walk-in refrigerators in our warehouses that allow us to store much greater volumes of fresh and frozen commodities than we previously had been able to do. This enhancement allows us to source and store highly desired commodities such as proteins, produce, and dairy.

POST-PANDEMIC CAPACITY GROWTH





Another enhancement provided by VDHCD's funding is the addition of a generator at our leased warehouse to ensure that during power outages, especially any long-term outages in the event of a natural disaster, the chilled and frozen commodities there would be maintained at proper temperatures and not allowed to spoil. Warehouse equipment such as pallet jacks and cleaning equipment are also welcome additions made possible by VDHCD's funding, situating us well for our future.

In our post-pandemic world, we continue to evolve due to the innovation and investment initiated during the height of the COVID-19 pandemic.



NUTRITION POLICY AND ADVANCEMENT OF HEALTH EQUITY



Trying to acquire the healthiest food options possible when we purchase food is an important goal of our food sourcing that we defined with greater clarity during the past fiscal year. In conjunction with the other six Feeding America network food banks across Virginia, we committed to developing a nutritional policy to guide our food purchasing and even our collaboration with commercial food donors to encourage them to help us acquire healthy foods through their donation practices.

Our nutritional policy focuses on the application of what is called the Healthy Eating Research (HER) guidelines which rate foods as "green," "yellow," or "red" based on their nutritional

value, with green foods suggested as foods to be chosen frequently, yellow foods as foods to be chosen occasionally, and red foods as foods to be chosen rarely. Our goal is to ensure that at least 80 percent of the foods that comprise our inventory have green or yellow nutritional value.

By prioritizing the acquisition of healthier foods, we are helping promote the concept of health equity in our community. Many of those we serve have difficulty purchasing healthy foods or do not appreciate the overall lifestyle benefits of healthy foods, so our commitment to acquiring and distributing healthy foods is helping offer those neighbors access to healthier eating habits than they may ordinarily have. Helping people choose healthier food options is one way to advance their well-being and promote good community health.



IMPACT BY THE NUMBERS



7,549,462

pounds of food were distributed by the FRFB and its network of community partners and direct distributions



1,535,431

pounds of the food distributed by the FRFB network were fresh fruits and vegetables



46,524

neighbors received food through the FRFB's network of community partners and direct distributions



235,330

meals were served to children facing hunger in our community through our Feeding Children programs



11,921

boxes of food seniors need to stay strong were distributed through the Commodity Supplemental Food Program (CSFP)

COMMUNITY PARTNERS

Food Assistance Partners & Direct Distribution Partners by Region

CAROLINE COUNTY

10-7 Farms

Bethel United Methodist Church

Beulah Baptist Church

Bowling Green Baptist Church

Bowling Green Elementary School

Bowling Green Properties

Caroline Community Services

Center

Caroline High School

Caroline Middle School

Caroline's Promise

Concord Baptist Church

Crossroads 30/301

Fresenius Kidney Care

Frog Level Fire Department

Lake Land 'Or

Lewis & Clark Elementary School

Lotus Academy

Madison Elementary School

Meadow Event Park

New Liberty Baptist Church

Oxford Mt. Zion Baptist Church

Port Royal Library

Praise Temple Apostolic Faith

Church of Virginia

R&D Family Campground

Rehoboth United Methodist

Church

Saint Mary of the Annunciation

Second Baptist Church

Second Mt. Zion Baptist Church

Third Mt. Zion Baptist Church

Virginia Cooperative Extension Wright's Chapel United Methodist

Church

CITY OF FREDERICKSBURG

ACI

Barbara Carroll Community

Outreach & Development

Christ Lutheran Church

CVHS Fredericksburg

Downtown Greens

ERI (Employment Resources Inc.)

Fairview Baptist Church

Forest Village Apartments

Fredericksburg Baptist Church

Fredericksburg Department of

Social Services

Fredericksburg United Methodist

Church

Hazel Hill Apartments

Heritage Park

Highway Assembly of God

Hillcrest United Methodist Church

Hugh Mercer Elementary School

Hurkamp Park

James Monroe High School

Kenmore Club

Kings Crest Senior Community

Lafayette Upper Elementary

School

Lloyd F. Moss Free Clinic

Madonna House

Mayfield Community Center

Micah Ecumenical Ministries

Mill Park Terrace Apartments

RACSB

Shiloh Baptist Church (Old Site)

St. George's Episcopal Church

Teach to Reach Teens

The Phoenix Center for Innovative

Learning

The Salvation Army

Thurman Brisben Center

Trinity Episcopal Church

University of Mary Washington

VFW Post 3103

Walker-Grant Middle School

Youth of Promise

Zion Church of Fredericksburg

KING GEORGE COUNTY

Cedell Brooks Jr Park

Dahlgren Harbor Apartments

First Baptist Ambar Church

King George Church of God

King George Department of

Social Services

King George Elementary School

Little Ark Baptist Church

Love Thy Neighbor

Round Hill Baptist Church

Sealston Elementary School

St. Anthony of Padua Catholic

Church

St. Stephen's Baptist Church

ORANGE COUNTY

Lions Wilderness Food Pantry New Hope Baptist Church

PRINCE WILLIAM COUNTY

Concordia Lutheran Church Triangle Baptist Church

COMMUNITY PARTNERS

Food Assistance Partners & Direct Distribution Partners by Region

SPOTSYLVANIA COUNTY

Asbury Manor Battlefield Elementary School Battlefield Middle School Belmont Foundation

Berkeley Elementary School

Brightview

Brock Road Elementary School Calvary Chapel of Spotsylvania

Cedar Forest Elementary School Chancellor Baptist Church

Chancellor Elementary School

Chancellor High School

Chancellor Middle School

Christ Episcopal Church

Christian Brothers Transition

Program

Community Ministry Center

Courthouse Road Elementary School

Courtland Elementary School

Courtland High School

Eastland United Methodist

Church

Encounter Church of God Fredericksburg Christian Health

Center

Freedom Middle School

Fresh Wind Outreach

Germanna Community College

Graninger Mobile Home & RV

Harrison Road Elementary School

Healthy Families

Hematology-Oncology Associates

of Fredericksburg

Here 2 Serve

Hideaway Townhomes

Indian Acres

Keswick Park

Keswick Senior Apartments

Lee Hill Elementary School Livingston Elementary School

Loriella Park

Massaponax Baptist Church

Massaponax High School Mt. Hope Baptist Church

New Post Apartments

SPOTSYLVANIA COUNTY

New Post Church

New Vision Ministry

Ni River Middle School

Overlook Terrace Apartments

Parkside Elementary School

Partlow Ruritan Building

Peace United Methodist Church

Post Oak Middle School

Rappahannock Goodwill

River Club

Riverbend High School

Riverview Elementary School

SECA (Spotsylvania Emergency

Concerns Association)

Salem Church Library

Salem Elementary School

Smith Station Elementary School

Snow Library

Spotswood Baptist Church

Spotswood Elementary School

Spotsylvania Center for Family &

Preschool Services

Spotsylvania Elementary School

Spotsylvania Farmers Market

Spotsylvania High School

Spotsylvania Middle School

Spotsylvania Sheriff's Office

St. Jude Roman Catholic Church

St. Matthew Food Pantry

St. Patrick Church

Super Value Inn

Sylvania Heights Baptist Church

Teen Challenge Beauty for Ashes

The Garden Inn

The Lisa Pitts Eley Cancer

Foundation Inc.

The Meadows at Salem Run

Thornburg Middle School

Tractor Supply

Treasure House

UCAN Club

Unmasked Inc.

Welcome Home

Wilderness Community Church

Wilderness Elementary School

Zion Hill Baptist Church

Zion United Methodist Church

STAFFORD COUNTY

A.G. Wright Middle School

Agape Fellowship Ministries

Anthony Burns Elementary School

Antioch United Methodist

Outreach Pantry

Aquia's Pantry

Better Tomorrows (Garrison

Woods Apartments)

Brooke Point High School

Colonial Forge High School

Conway Elementary School

Dixon-Smith Middle School

Ebenezer United Methodist

Church

Edward E. Drew Middle School

Emmanuel AME Church

Falmouth Elementary School

Ferry Farm Elementary School

Fire Station 7

Garden of Delight

Iglesia Jardin de Delicias

Garrisonville Elementary School

Germanna Community College

SAC Grafton Village Elementary

School

H.H. Poole Middle School Hampton Oaks Elementary School

Hartwood Elementary School

Hartwood Presbyterian Church

Healthy Generations An Area Agency on Aging

Hollywood Church of the Brethren YMCA Community Health &

Howell Library

Islamic Center of Stafford

Kate Waller Barrett Elementary

School

Lucha Ministries, Inc.

Mountain View High School

New Hope Christian Ministries

North Stafford Church of Christ

North Stafford High School

Oak Grove Baptist Church

Park Ridge Elementary School Patawomeck Museum & Cultural

Center

STAFFORD COUNTY

Ramoth Baptist Church (Refuge

Ministry Center)

Real Life Community Church

Rising Star Early Education

Rockhill Elementary School

Rocky Run Elementary

Saint Clair Brooks Park

SERVE (Stafford Emergency

Relief through Volunteer

Efforts) Shirley Heim Middle School

St. Matthias United Methodist

Church

St. Peter's Lutheran Church

Stafford Church of God

Stafford Community Initiative Stafford County Head Start

Stafford County McKinney-Vento

Stafford Elementary School

Stafford High School

Stafford Junction

Stafford Middle School

Stafford School Center

Strong Tower Church

Teen Challenge of Fredericksburg

The Gardens of Stafford

The Harvest Ministry at Richland

Baptist Church

United Nations Church

Wellness Fair

International

Widewater Elementary School

Winding Creek Elementary School

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COMMUNITY PARTNER SPOTLIGHT ZION UNITED METHODIST CHURCH

The Zion United Methodist Church Food Pantry in Spotsylvania Courthouse is a testament to the power of a few to make a big difference for many. It is also a place where resilience and recovery are highly valued and embraced.

Like all impactful organizations, it has taken vision and commitment to see Zion's pantry through the challenges and opportunities it has faced since its founding in 2007. At that time, its founder, Christine Braxton, imparted that vision and began to work with a few volunteers to address the food insecurity that became more evident due to the housing market downturn.

On the pantry's first day of service, it helped 13 neighbors but quickly saw the turnout grow to more than 100 as word spread that the pantry was open and serving in the community. It began in a tiny 200-square-foot Sunday school room and used a shed for storing supplies. Because the Food Bank had not yet developed a process for its agencies to order online in advance of their pickup of supplies, volunteers went to the Food Bank shortly before the pantry's distributions to pack up boxes of shelf-stable food along with whatever bread and meat was available.

A giant leap forward for Zion's pantry came in 2018 when the church was gifted with an 800-square-foot double-wide trailer that turned into the pantry. That energized the pantry and the congregation and allowed them to be ready to serve through a critical time again. When the COVID pandemic isolated so many, the pantry remained faithful to its distribution schedule as need once again spiked around the community.

By mid-2021, though, the number of neighbors served had dipped to less than 10 per distribution, and its pantry leaders, Lisa and George Hockman, considered closing the pantry. They credit the Food Bank's Agency Relations team for helping them rebound and find a new path forward. More household items, fresh food offerings, and a new refrigerator, freezer, and shelving enhanced the pantry's physical space. A new pool of volunteers from the Rappahannock Juvenile Detention Center provided youthful energy and a

renewed sense of purpose for those youth.

Now, the pantry is back to serving about 70 neighbors per month, emphasizing proper food preparation and healthy eating, sharing recipe ideas, and cooking demonstrations with neighbors.

Through the ups and downs experienced by the community and the pantry, Zion's pantry continues to be a model of evolution and creative impact!



FINANCIAL REPORT

Statement of Financial Activities July 1, 2022, through June 30, 2023

SUPPORT	Without Donor Resctrictions	With Donor Resctrictions	2023 Total	2022 Total
Donated materials	\$10,851,158		\$10,851.158	\$9,207,884
Federal grants	\$2,611,209	\$532,562	\$3,143,771	\$617,210
Contributions	\$2,693,980	\$239,938	\$2,933,918	\$3,453,071
Change in value of split interest agreement		\$(49,906)	\$(49,906)	\$(52,339)
Total Support	\$16,156,347	\$722,594	\$16,878,941	\$13,225,826
REVENUE	Without Donor Resctrictions	With Donor Resctrictions	2023 Total	2022 Total
Program service fees	\$108,719		\$108,719	\$159,199
Interest and dividends	\$21,820		\$21,820	\$12,983
Other fees	\$5,278		\$5,278	\$3,993
Fundraisers	\$65,409		\$65,409	\$52,050
Gain(Loss) on investment	\$146,088		\$146,088	\$(181,188)
Gain(Loss) on disposal of asset				\$(45,567)
Net assets released from donor restrictions	\$205,174	\$(205,174)		
Total Revenue	\$552,488	\$(205,174)	\$347,314	\$1,470
Total revenue & other support	\$16,708,835	\$517,420	\$17,226,255	\$13,227.296
EXPENSES	Without Donor Resctrictions	With Donor Resctrictions	2023 Total	2022 Total
Program Services:				
Food Distribution	\$16,284,699		\$16,284,699	\$13,206,209
Supporting Services				
Management & General	\$442,273		\$442,273	\$395,893
Fundraising	\$781,816		\$781,816	\$700,003
Total expenses	\$17,508,788		\$17,508,788	\$14,302,105
Change in Net Assets	\$(799,953)	¢£17.400	\$(282,533)	\$(1,074,809)
Net Assets		\$517,420	, ,	
Beginning of Year	\$8,119,957	\$314,254	\$8,434,211	\$9,509,020
Net Assets End of Year	\$7,320,004	\$831,674	\$8,151,678	\$8,434,211



Fredericksburg Regional Food Bank (540) 371-7666 | 3631 Lee Hill Dr, Fredericksburg, VA 22408 www.fredfood.org | info@fredfood.org | FredFoodVA (f) (2012)